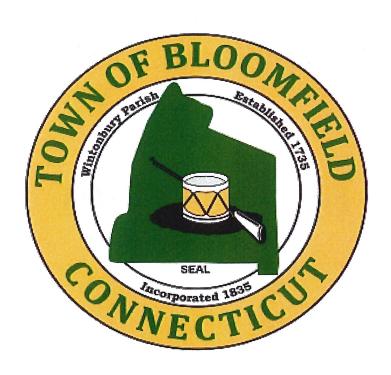
2020-2021

FINANCIAL PLAN & TOWN MANAGER REVISED BUDGET FOR THE FISCAL YEAR

Beginning July 1, 2020 and ending June 30, 2021



TOWN OF BLOOMFIELD CONNECTICUT

TOWN COUNCIL

Suzette DeBeatham-Brown, Mayor
David M. Mann, Deputy Mayor
Stephanie Calhoun
Patrick A. DeLorenzo, Jr.
George Kevin Gough
Rickford R. Kirton
Joseph P. Merritt
C. Francis Politis
Danielle Wong

TOWN MANAGER

Robert Smith

FINANCE DIRECTOR

Keri Rowley



Department of the Town Manager INTEROFFICE MEMORANDUM

To: Bloomfield Town Councilors

From: Robert E. Smith, Town Manager

Date: 4/21/2020

Re: Town Manager's Revised Budget

Council -

Within a week of signing the Budget Message for the Manager's Recommended Budget for FY 2020-2021, I participated in Governor Lamont's State-Wide conference call on COVID19, and the next day the Governor declared a State of Emergency. Within 7 days the Town had also declared a State of Emergency and launched its emergency operations plan.

Town services and operations across the COVID19 Pandemic has radically changed, and our near term outlook on continued operations, while sustainable, is anything but normal. Projections for our operating costs across this timeframe have been manageable, but are not in alignment with expectations, and it is unknown how long current conditions will persist.

Longer term projections and expectations are also fluid, as economic and social impacts of the pandemic are still developing. Circumstances and unknowns warrant revision to our financial plan for FY 2020-2021, and towards those ends, I offer the attached Revised Manager's Recommended Budget for Council consideration.

It would be appropriate to stress again, within this message, the need for strategic planning, and the development of goals and priorities for the Administration. Given the uncertainty of the future, and the changing dynamics of our work and processes post pandemic, some planning and development of priorities is needed to guide our efforts into this new environment.

Expenditures:

Conservative modeling of expenditure, as well as elimination of proposed positions, reduced spending and a significant reduction in capital improvement spending have the Town reducing its requested increases for FY 21 by about 50% or \$1.95M.

If the revised budget is adopted as presented, it would result in a 0.19 Mill increase to the taxpayers, representing a required additional total cash revenue of \$439,000.

800 Bloomfield Ave., Bloomfield, CT 06002

This revised budget includes the elimination of Capital Improvement Spending at the Board of Education — a reduction of \$414,000. However, No other suggested BOE reductions are proposed within this revised budget, which includes an increase in BOE operational expenditures of over \$4.24M, or 9.78%.

Revenues:

Because of the unknowns the Town is facing due to the pandemic, the revised budget takes an even more conservative approach in estimating the tax collections and lowered the collection rate from 98.5% to 98.0%. Also, because the Town is offering both tax relief programs outlined in Governor Lamont's executive order 7S, a reduction in anticipate interest and liens was necessary.

Fund Balance:

Supplementary use of General Fund Reserves balance was included to balance the revised budget. Also added was use of two assignments of fund balance for capital projects and debt service. Given the Town's significant level of Reserves on hand, now is a good time to put to use, maintaining important operations and relieving some burden from the taxpayer.

Town Manager Proposed vs. Town Manager Revised Summary of Changes for FY 2021 Budget

Reduce Departmental Budgets by 1% \$ Eliminate All New Full-Time Position Requests	\$ (782,725,00)
Reduce Departmental Budgets by 1% \$ Eliminate All New Full-Time Position Requests \$	\$ (782.725.00
Eliminate All New Full-Time Position Requests	
	\$ (287,541.00)
Booling Eived Coets	\$ (100,000.00)
neduce Live Conital Projects to Extreme Need Only	\$ (1,429,952.00)
Keduce Capital Flojects to Extreme 15000	A 00 055 520 00
Town Manager Revised FY 2021 Budget	ל פשיחסטיהה ל

Original Town Manager Proposed FY 2021 Mill Rate	Rate 39.05
Oliginal town with the control of th	
ra loss Beductions in Expenditures	(0.93)
	(0.19)
Increase nevenue	ojects (0.10)
Increase in Assigned Fund Balance for Capital 2	
Addition of Assigned Fund Balance for Debt Service	
Increase General Fund Balance Applied	(0.20)
Decrease Tax Collection Rate from 98.5% to 98.0%	0.20
	37.65
Town Manager Revised FY 2021 Mill Rate	

EXPLANATION OF THE CALCULATION OF THE MILL RATE

The following explains how the 2020-2021 mill rate is calculated using figures presented on the adjacent pages. There are two adjacent schedules, one titled "Town Manager's Revised FY 2021 Budget" that includes benefits and utilities within Town Governmental Operations for the first time this year. The second schedule is titled "Town Manager's Revised Comparative FY 2021 Budget" that gives a comparative view of FY 2021's budget by allocating benefits back to Fixed Costs as they were in FY 2020's adopted budget.

The Town Manager's Revised Town budget appropriation, including the Board of Education, Capital Expenditures and Debt Service, for FY 2021 is \$99,066,630, an increase of 7.86% over the adopted 2019-2020 fiscal year budget. If adopted by the Town Council, this budget would require a mill rate of 37.65, a tax rate increase of 0.19 mills or 0.49%. The budget includes expenditures to provide the following municipal services as authorized in the Town's Charter: public safety, library, debt service, parks and recreation, solid waste services, street construction and maintenance, health and human services, community development, education, public improvements, general administrative services and capital expenditures.

These appropriations will be financed by four sources of revenues:

Non-tax Revenues	\$ 11,508,210	
General Fund Balance Appropriated	\$ 2,000,000	
Assigned Fund Balance for Capital Projects	\$ 500,000	
Assigned Fund Balance for Debt Service	\$ 300,000	
Tax Revenues (Amount to be Raised by Current Taxes)	\$84,758,420	
Total	\$ 99,066,630	

Included in Non-tax Revenues are State of Connecticut grants (principally the payment-in-lieu-of-taxes ("PILOT"), Education Cost Sharing ("ECS") grant, the Town Aid Road Grant ("TAR"), the Pequot Grant and the Municipal Stabilization Grant) and locally-generated revenues such as prior year taxes, interest earnings, charges for services, rental income, licenses and building permit fees.

Non-tax revenues total \$11,508,210 which reflects an increase of \$649,606 from the adopted FY 2019-2020 levels; this recognizes an increase in the bond premium revenue line item of \$566,000 that will help offset the increase in the debt service budget. There is also an increase of \$450,000 in a residual funds transfer included in the Town Manager's Revised budget. These increases are partially offset by a decrease in building permit revenue projection of \$50,000 due to the anticipated volume of new building projects in Bloomfield decreasing as the economy recovers from COVID-19. Also reflected in the Town Manager's Revised budget is a decrease of \$125,000 in tax interest and liens. The Town of Bloomfield adopted both tax relief programs that Governor Lamont included in Executive Order 7S which will decrease the annual revenue in this account. There were also decreases in ambulance revenue, interest on investments, and operating transfers in.

The 2020-2021 budget also applies \$2,000,000 from the General Fund Unassigned Fund Balance to help finance the budget. This assignment increases by \$600,000 from the budget appropriation in FY 2019-2020 budget. The Town has a healthy unassigned fund balance and it is for exactly these times that lie ahead. With the pandemic creating uncertainty to companies, residents, and non-profits, the increase in usage will help alleviate the tax burden passed on to taxpayers. As the audited General Fund Balance at June 30, 2019 was \$22.68 million or 22.36% of the proposed FY 2020-2021 budget. This utilization will still leave the Town within the acceptable levels as set forth by the credit rating industry and is also consistent with the Town's policy of maintaining a reserve level between 15-20% of expenditures.

There is \$500,000 from Assigned Fund Balance for capital projects. At fiscal year-end 2019, there was an assignment of fund balance to help fund future capital projects. In the FY 2019-2020 budget, the general fund contribution for capital projects was reduced. Recognizing this wouldn't be a continued trend in future years, the Town made an assignment of fund balance to help offset the increase to capital that is reflected in the FY 2020-2021 budget. In addition, there is an assignment of \$300,000 that will be used to mitigate the increase in debt service.

The largest category, Tax Revenues, is calculated on a residual basis; that is, whatever appropriations are not financed through Non-tax Revenues and Appropriated Fund Balance are financed by the "Amount to be raised by Current Taxes." The 2019 Net

Grand List increased by 7.65%. For the 2019 Grand List, there was a state mandated property revaluation which determines the current fair market value of all real estate in town, both commercial and residential. It equalizes the values of all property for the purpose of a fair distribution of the tax burden. When excluding growth exclusive of the revaluation process, the Grand List would have grown 0.93%. This is the new value that was added to the tax base due to either improvements that add value to existing properties, or new additions to the GL. The reserve for appeals, corrections and exemptions increased from \$16 million to \$75 million in anticipation of assessment challenges due to the revaluation. The Estimated Tax Collection Rate of 98.0% takes into account the estimated amount of taxes to be received during the year they are levied; this estimate was reduced by 0.50% in the Town Manager Revised budget to account for the aftermath of the pandemic.

The calculation of the mill rate takes into account the "Amount to be Raised by Current Taxes" and the following:

 October 1, 2019 Net Grand List
 \$ 2,372,446,226

 Less: Appeals, Corrections, Exemptions
 75,000,000

 October 1, 2018 Net Adjusted Grand List
 \$ 2,297,446,226

 Estimated Tax Collection Rate
 98.0%

The "Amount to be Raised by Current Taxes" of \$84,758,420 divided by the estimated collection rate of 98.0% for an Adjusted Levy of \$86,488,184. This is divided by the Net Adjusted Grand List (Net List less reserve of \$75,000,000) of \$2,297,446,226. The result of this calculation is a Mill Rate for the FY 2020-2021 of 37.65 (tax levy per \$1,000 assessed value) or an increase of 0.19 mills or 0.49% from FY 2019-2020 levels. The value of one mill equates to about \$2,297,446.

2019-2020 ADOPTED BUDGET	Town Manager's Revised FY 2021 Budget	2020-2021 Town Manager's Revised Budget	CHANGE FROM 2020-2021 BUDGET	% CHANGE FROM 2020-2021 BUDGET
	BUDGET APPROPRIATIONS:			
23,128,260	Town Government Operations	29,088,170	5,959,910	25.77%
43,427,030	Board of Education Operations	47,674,701	4,247,671	%81.6
6,502,325	Bonded Debt Service	7,806,892	1,304,567	20.06%
3,628,936	Metropolitan District Commission	4,074,338	445,402	12.27%
459,057	Capital Improvements	1,037,327	578,270	125.97%
14,702,213	Fixed Charges:Pensions, Benefits, Solid Waste, Insurances	9,385,202	(5,317,011)	.36.16%
91,847,821	TOTAL APPROPRIATIONS - TOWN AND BOARD	99,066,630	7,218,809	7.86%
10,858,604 1,400,000 0 845,114	Estimated Non-Tax Revenue General Fund Balance Applied Assigned Fund Balance- Capital Projects Assigned Fund Balance- Debt Service	11,508,210 2,000,000 500,000 300,000	649,606 600,000 500,000 (545,114)	5.98% 42.86% 0.00% -64.50%
78,744,103	AMOUNT TO BE RAISED BY CURRENT TAXES	84,758,420	6,014,317	7.64%
79,943,252	Adjusted Levy for Collection Rate	86,488,184	6,544,932	8.19%
2,150,082,605	Total Grand List Grand List	2,372,446,226 2,372,446,226	222,363,621 222,363,621	10.34%
16,000,000	Less estimated adjustments: Appeals, Corrections, Exemptions	75,000,000	29,000,000	368.75%
2,134,082,605	Net Adjusted Collectible Grand List Value of one mill: 2,297,446	\$ 2,297,446,226	163,363,621	7.65%
37.46	MILL RATE	37.65	0.19	0.49%

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FITS & UTILITIES IN DEPARTMENTAL BUDGELS
9
RENEFITS

	BENEFITS & UTILITIES IN DEPARTMENTAL BULGELS			%
2019-2020	THE RECORD AS A SECOND PROPERTY OF THE PERSON OF THE PERSO	2020-2021 Town Manager's	CHANGE	CHANGE
ADOPTED BUDGET		Revised Budget	2020-2021 BUDGET	2020-2021 BUDGET
	BUDGET APPROPRIATIONS:		707 008	3.85%
73 178 760	Town Government Operations	24,018,857	160,060	
73,120,200		47,674,701	4,247,671	%81.6
43,427,030	Board of Education Operations	7,806,892	1,304,567	20.06%
6,502,325	Bonded Debt Service	4 074 338	445,402	12.27%
3,628,936	Metropolitan District Commission		578 770	125.97%
459,057	Capital Improvements	1,031,321		1 68%
14,702,213	Fixed Charges:Pensions, Benefits, Solid Waste, Insurances	14,454,515	(247,698)	0/00:1-
	TATAT A DDD ODRIAT	99,066,630	7,218,809	%987
91,847,821	TOTAL AFFROFMAL Less:	11,508,210	649,606	2.98%
10,858,604	Estimated Non-Tax Revenue	2,000,000	000,009	42.86%
1,400,000	General Fund Balance Capital Projects Assigned Fund Balance- Capital Projects	300,000	500,000	-64.50%
845,114	Assigned Fund Datas of the PASSIGNED FUND TAXABLE OF TA	84,758,420	6,014,317	7.64%
78,744,103	ر	86,488,184	6,544,932	8.19%
79,943,252	Adjusted Levy for Collection Kate	2,372,446,226	222,363,621	10.34%
2,150,082,605	Total Grand List	2,372,446,226	222,363,621	10.34%
2,150,082,605	Orang List. 1 and actimated adjustments: Appeals, Corrections, Exemptions	75,000,000	59,000,000	368.75%
16,000,000			163 363 671	7 65%
2,134,082,605	Net Adjusted Collectible Grand List	\$ 2,297,446,226	102,202,021	
	2,297,446	37.65	0.19	0.49%
37.46	MILL KAIE			

GENERAL FUND REVENUES

The Town Manager's Revised 2020-2021 budget of \$99,066,630 is financed from a current property tax levy of \$86,488,184, non-tax revenue of \$11,508,210, applied General Fund Balance of \$2,000,000, Assigned Fund Balance for capital projects of \$500,000 and Assigned Fund Balance for Debt Service of \$300,000. The mill rate of 37.65 mills (taxes per \$1,000 of assessed value) is an increase of 0.19 mills or 0.65% over the 2019-2020 fiscal year. An estimated tax collection rate of 98.0% has also been incorporated in the calculation of the levy. The current property tax levy comprises about 85.5% of the 2020-2021 budget.

The non-tax revenue side of the budget totals \$11,508,210 which is comprised of all revenue other than the current property tax levy and includes: state aid, delinquent taxes, interest and liens, service charges, building permits, licenses, and investment earnings. The non-tax category increased from the 2019-2020 levels by \$649,606 due primarily to the addition of bond premium revenue of \$566,000; this is over half of the total bond premium the Town received on the \$12 million bond sale in FY 2020 and will be used to directly offset the large increase in the debt service expenditure account from the permanent financing of the two building projects. Also included in the Town Manager Revised budget was an increase in residual funds transfer of \$450,000 which is \$125,000 more than what was included in the FY 2020 adopted budget. This will go to directly offset the debt service expenditures associated with the school construction projects. These increases are partially offset by the decrease in anticipated building revenue of \$50,000 due to the lasting effects of COVID-19. Also decreased in the revised budget was revenue from interest and liens. The Town of Bloomfield adopted both tax relief programs offered in Governor Lamont's Executive Order 7S. This will have an impact on the timing of collections and the interest due for the first quarter of FY 2021 and therefore revenue was reduced by \$125,000. There were also reductions in ambulance revenue of \$70,000, real estate conveyance of \$100,000 and investment earnings of \$65,000.

As to state aid, the revised FY 2020-2021 revenue incorporates Governor Lamont's adopted biennial budget which illustrates little variation from FY 2019-2020. In total, the Town is expected to receive just over \$8 million. In FY 2020-2021, the Town will retain \$5.4 million of a total ECS grant of \$6.5 million. The difference of \$1.15 million is the Alliance Grant which goes directly to the Board of Education as required by the State Department of Education.

The FY 2021 budget incorporates a planned draw from the Town's Unassigned General Fund balance of \$2,000,000, an increase of \$600,000 from prior year's budget. With the aftermath of the pandemic expected to have a lasting impact on businesses and residents, this appropriation was increased to help offset the tax burden placed on taxpayers. At June 30, 2019, the Town's Unassigned General Fund Balance was \$22.68 million or approximately 22.36% of the revised FY 2021 budget. This level is at the top end of the Town's Fund Balance Policy of maintaining a reserve level between 15-20% of expenditures and therefore continues to provide the Town flexibility to assign General Fund Balance to mitigate the mill rate increase.

Finally, the Town Manager's Revised budget includes the use of \$500,000 of Assigned Fund Balance for capital projects. At the end of FY 2019, an assignment of fund balance for future capital projects was made. The FY 2020-2021 revised budget incorporates a small portion of this assignment to offset the increase in the requested general fund contribution to capital. Additionally, an assignment of Fund Balance for debt service in the amount of \$300,000 was utilized for the second year in a row to directly offset the debt service expenditure.

General Fund revenues for the 2020-2021 Town Manager's revised budget are provided below from the following major categories (excluding assigned fund balance of \$2.0 million, Capital Projects assignment of \$500,000 and Debt Service assignment of \$300,000):

CATEGORY	ACTUALS 2018-2019	ADOPTED 2019-2020	PROJECTED 2019-2020*	TOWN MANAGER REVISED 2020-2021
Taxes & Assessments	80,537,164	80,454,103	81,190,000	86,343,420
State Education Grants	5,352,043	5,457,565	5,457,565	5,458,571
State Property Tax Relief	709,827	580,918	582,265	589,618
Other State and Federal Grants	479,417	466,671	490,657	471,321
Use of Assets	946,840	288,000	498,000	787,000
Miscellaneous Receipts	302,779	495,000	555,000	620,000
Licenses & Permits	1,065,389	877,350	1,427,700	828,350
Fees & Service Charges	2,015,997	1,308,100	1,221,537	1,168,350
Total Revenue	91,409,456	89,927,707	91,422,721	96,266,630

^{*}Projections as of March 31st, 2020



TOWN OF BLOOMFIELD Town Manager's Revised Budget FY 2020 - 2021

021	Percent Change		7.64	-25.77	-3.57	4.76	-7.32		0.00	2.13	-0.02		0.00	2.13	0.00	0.00	0.00	0.00	16.67	-12.38	1.50	0.00	90.0	25.00	0.00	2.33	1.00
FY 2020 - 2021	Manager Recommend		84,758,420	360,000	675,000	550,000	86,343,420		5,410,345	48,226	5,458,571		13,651	94,314	0.00	1,300	110,126	291,027	70,000	9,200	589,618	0	336,371	10,000	17,500	107,450	471,321
		TAXES &ASSESSMENTS	CURRENT LEVY	INTEREST AND LIENS	PRIOR YEARS' COLLECTIONS	SUPPLEMENTAL MOTOR VEHICLE		STATE EDUCATION GRANTS	EDUCATION COST SHARING	NON PUBLIC SCHOOL HEALTH SERV.		STATE GRTS/PROPERTY TAX RELIEF	PILOT: STATE PROPERTIES	MASH PEQUOT FUND GRANT	PILOT-ENTERPRISE ZONE	TAX RELIEF-DISABLED	PILOT: COLLEGES & HOSPITALS	MUNICIPAL REVENUE SHARING	TELEPHONE LINE TAX	PILOT: VETERAN'S EXEMPTION		DISTRESSED MUNICIPALITIES	TOWN ROAD AID	TOWN CLERK RECORDING GRANT	DIAL-A-RIDE	POLICE GRANTS	
			41010	41020	41030	41040			42212	42275			43310	43312	43316	43325	43330	43335	43355	43365		44450	44450	44465	44485	44522	
	_			00	00	00	00		45	47,220	,565		551	94,314	0.00	,310	110,126	027	000	11,837	582,265	83	[7]	8,000	17,500	105,000	490,654
	Estimated Total		79,200,000	550,000	790,000	650,000	81,190,000		5,410,345	47,	5,457,565		13,651	94,		—	110	291,027	000'09	11,	585	23,983	336,171	∞		10.	49
2019 - 2020	YTD Received Estimated		79,171,415 79,200,000	533,079 550,0	782,392 790,0	636,439 650,0	81,123,326 81,190,0		2,705,172 5,410,3	48,226 47,	2,753,398 5,457		13,651 13,6	62,879 94,	0.00	1,310		291,027 291,	15,396 60,0	11,837	506,223	23,983 23,9	0.00 336,1	6,507			
FY 2019 - 2020				533,079											0.00 0.00	_	110,126	291,027						6,507	12,870	79,553	



TOWN OF BLOOMFIELD Town Manager's Revised Budget FY 2020 - 2021

	at	ge		-30.23 -2.86	0.00	0.00	0:0		-0.26	-2.38	25.25			0.00	25.00	-5.88	-40.00	30.00	0.00	80.00	6.6.		100.00 14.29	-14.58 0.00	9.52
2021	Percent	Change		-3(- 8	٥		1	ľ	2				(1	,	7-	0.1							
FY 2020 - 2021	ı	nend		150,000 68,000	3,000	566,000	/8/,000		170,000	450,000	620,000			10,000	500	800,000	1,500	350	7,500	006	000,828		500	410,000 12,000	115,000
	Manager	Recommend		1		8				7										i,					
			USE OF ASSETS	INTEREST ON INVESTMENTS	IOWEN KENT 10 I ISA I,ANE RENT	PREMIUM FROM BOND SALE		MISCELLANEOUS RECEIPTS	MISCELLANEOUS INCOME	Cancelled PY Encumbrances	OFEKALING INCHASE END EN		LICENSES & PERMITS	POLICE PERMITS	RIGHT OF WAY PERMITS	BLUEPRINTS PITTI DING/DEMOLITION PERMITS	DOG LICENSES	HUNTING/FISHING LICENSES	INLAND/WETLAND PERMITS ZONING COMMISSION	ZONING BOARD OF APPEALS	ı	FEES & SERVICE CHARGES	STATE/FBI BACKGROUND CHECKS	AMBULANCE SERVICE	TOWN CLERK FEES
				45520	45542	45546			46610	46611	48900			47710	47715	47716	47740	47745	47750	47760			48806	48812	48820 48830
		Estimated Total		425,000	70,000	0,000,6	498,000		230,000	0.00	325,000	555,000		10,000	1,180	320	1,375,000	2005	30,000	700	1,427,700		1,148	365,000	12,000 105,000
	FY 2019 - 2020	YTD Received		403,177	52,100	1,500 0	456,777		224.515	0.00	00.0	224,515		8,104	1,220	131	1,366,272	187	28,775	6,790 675	1,411,975		1,148	0.00 304,376	8,224 92,804
	FY	Original Budget		215,000	70,000	3,000	288,000		000 021	0.00	325,000	495,000		10 000	1,100	400	850,000	2,500	5,000	7,500	877,350		250	175,000 480,000	12,000
ST-DEATH OF THE ST-DEATH OF TH	FY 2018-19	Actual	adraw	684,288	74,619	2,250	946,840		0.00	27,469		302,779		027 01	10,409	275	1,022,389	2,352	17,743	10,140	1.065.389		-527	150,000	13,657 110,268



TOWN OF BLOOMFIELD Town Manager's Revised Budget FY 2020 - 2021

021	Percent Change	-21.05	-33.33	40.00	-6.25	0.00	-38.46	-33.33	0.00	12.50	50.00	10.68	-7.05
FY 2020 - 2021	Manager Recommend	375,000	10,000	7,000	15,000	000'6	3,200	1,000	150	000,6	1,500	1,168,350	96,266,630
		SEAL ESTATE TRANS. TAX	40 SUMMER PROGRAM	45 SCHOOL YEAR	50 SWIMMING POOL	55 MINI BUS PASSES	70 ACCIDENT REPORTS	80 ZONING VIOLATION	88 POSTCARDS/STICKERS	95 PARKING FINES	99 ANIMAL CONTROL		TOTAL
		48835	48840	48845	48850	48865	48870	48880	48888	48895	48899	15.1	1111
		0	900,	,624	00	55	0	,500	150	00	20	1,537	22,
	Estimated Total	475,000	31,9	12,6	16,400	9,565	2,500	1,5	1	12,500	1,250	1,221,	91,422,721
7 2019 - 2020	YTD Received Estimated Total	440,573 475,00	31,840 31,9	12	16	9,565 9,565	2	991 1,50	29	12,135 12,50	1,203 1,25	933,817 1,221,	87,532,944
FY 2019 - 2020	Estimat Total		31,840 31	12,624	16,358 16	9,565	1,948	991 1	29		1	933,817 1,22	

GENERAL FUND EXPENDITURES

The Town Manager's Revised 2020-2021 General Fund Budget, including the Board of Education request, totals \$99,066,630, a 7.86% and \$7,218,809 increase over the 2019-2020 adopted budget.

For the Town Manager's Revised budget, the Town has implemented some changes in how expenditures are allocated. In years past, benefit costs of each department were included as one expense under Fixed Charges. Also, utility costs for each location were all included in the Public Works budget. This year, to provide the reader with a more accurate picture on what each department costs, these expenditures were allocated to the proper departmental budgets. By doing this, it is easier to know what cost is needed to support each department. This is the first year of these changes and therefore presents challenges is giving a comparative review to the FY 2020 budget. To try and clarify these changes, there are two charts below. The first is outlining the expenditures with the changes that were implemented so there is a big percentage change by function when compared to previous years. This budget will be referred to in all pages of this document as the Town Manager's Revised Budget. The second chart is shifting the allocation of benefits and utilities back to the same function that they were located in last year to be able to have a year over year comparative view. This comparative view will be referred to as the Town Manager's Revised Comparative Budget throughout this document as there are multiple comparative schedules provided within the different sections of this book.

The Town Manager's Revised Budget with benefits and utilities included in departmental budgets, by function and compared to current year and prior year actual, is as follows:

CATEGORY	ACTUALS 2018-19	ADOPTED 2019-20	PROJECTED 2019-20	TOWN MANAGER REVISED 2020-21	\$ CHANGE	% CHANGE
Administration	3,274,324	3,527,833	3,527,833	4,570,539	1,042,706	29.56%
Boards & Agencies	163,834	167,449	167,449	220,010	52,561	31.38%
Planning & Development	1,207,352	1,309,113	1,309,113	1,622,614	313,501	23.95%
Public Safety	7,705,974	8,172,646	8,172,646	10,879,972	2,707,326	33.13%
Public Works	4,753,623	5,242,668	5,242,668	5,888,879	646,211	12.33%
Leisure Services	810,828	816,188	816,188	1,084,321	268,133	32.85%
Library Services	1,724,790	1,734,931	1,734,931	2,192,955	458,024	26.40%
Human Services	1,623,669	1,711,922	1,711,922	2,204,879	492,957	28.80%
Fixed Charges	17,767,466	18,331,158	17,884,867	13,459,540	(4,871,618)	-26.58%
Miscellaneous Charges	311,141	445,500	445,500	424,000	(21,500)	-4.83%
Debt Service	5,687,779	6,502,326	6,502,326	7,806,892	1,304,566	20.06%
Board of Education	42,997,928	43,427,030	43,427,030	47,674,701	4,247,671	9.78%
Capital Improvement Program	1,443,074	459,057	459,057	1,037,327	578,270	125.97%
Total Expenditures	89,471,782	91,847,821	91,401,530	99,066,630	7,218,809	7.86%

15

The Town Manager's Revised Comparative Budget with benefits and utilities allocated back to fixed costs and facilities to provide a comparative view on FY 2021 proposed to current year and prior year actuals:

CATEGORY	ACTUALS 2018-19	ADOPTED 2019-20	PROJECTED 2019-20	TOWN MANAGER REVISED COMPARA TIVE 2020-21	\$ CHANGE	% CHANGE
Administration	3,274,324	3,527,833	3,527,833	3,738,400	210,567	5.97%
Boards & Agencies	163,834	167,449	167,449	220,010	52,562	31.39%
Planning & Development	1,207,352	1,309,113	1,309,113	1,315,689	6,576	0.50%
Public Safety	7,705,974	8,172,646	8,172,646	8,587,356	414,710	5.07%
Public Works	4,753,623	5,242,668	5,242,668	5,255,339	12,671	0.24%
Leisure Services	810,828	816,188	816,188	911,818	95,630	11.72%
Library Services	1,724,790	1,734,931	1,734,931	1,764,393	29,461	1.70%
Human Services	1,623,669	1,711,922	1,711,922	1,759,871	47,950	2.80%
Fixed Charges	17,767,466	18,331,158	17,884,867	18,570,834	239,676	1.31%
Miscellaneous Charges	311,141	445,500	445,500	424,000	(21,500)	-4.83%
Debt Service	5,687,779	6,502,326	6,502,326	7,806,892	1,304,567	20.06%
Board of Education	42,997,928	43,427,030	43,427,030	47,674,701	4,247,671	9.78%
Capital Improvement Program	1,443,074	459,057	459,057	1,037,327	578,270	125.97%
Total Expenditures	89,471,782	91,847,821	91,401,530	99,066,630	7,218,809	7.86%

Using the Town Manager's Revised Comparative Budget, the town government operations that include salaries, supplies, materials and contract services for all departments increased by \$890,597 or 3.85%.; this only includes one new, part-time, non-benefited position in Leisure Services for a Building Supervisor/Porter. With the new Human Services building opening in the past year, there has been an increase need for this position. The Board of Education has requested an increase of 9.78% or \$4,247,671. The General Fund contribution to the Capital Improvement Program increased substantially in FY 2021 from \$459,057 to \$1,037,327, an increase of over \$578 thousand or 125.97%. This contribution will be supplemented by funds from state capital grants.

The Fixed Charges category, which has increased \$239,676, includes among its major accounts: reserve for accruals, health benefits (including contribution to the OPEB Trust which decreased by \$329,600 and health insurance increase of \$277,714), solid waste disposal (up by \$91,970) and insurances (relatively small increases). The MDC ad valorem tax increased 13.0% (\$469,850) this year. Debt service has increased \$1,304,566 from the issuance of bonds and short-term anticipation notes for the building projects approved at referendum in November 2016 and the first lease payment for the Public Safety communication system of \$306,632.



TOWN OF BLOOMFIELD Town Manager's Revised FY 2020- 2021 BUDGET

	FV 2010		FY 2020		FY 2021	21
	F 1 2017	FV 2020	FY 2020	FY 2020	FY 2021	FY 2021
	Actual	Original	9 Month	Curr Yr	Manager	Percent
	Expenditure	Budget	Exp.	Estimate	Recommend	Change
INCAME A CHIMINATURE AND A CO.	3 274 324	3,527,833	2,523,022	3,563,496	4,570,539	29.56
ADMINISTRATION	163.834	167,449	114,155	167,449	220,011	31.39
BOARDS & AGENCIES	1.207.352	1,309,113	915,323	1,309,113	1,622,614	23.95
FLANING & DEVELOTIMENT	7.705.974	8,172,646	5,717,015	8,172,646	10,879,972	33.13
FUBLIC SAFET I	4.753,623	5,242,668	3,606,583	5,242,668	5,888,879	12.33
FUBLIC WOMEN	810,828	816,188	575,732	816,188	1,084,321	32.85
TIED ADV SERVICES	1,724,790	1,734,931	1,253,585	1,734,931	2,192,955	26.40
HIMAN SERVICES	1,623,669	1,711,921	1,245,037	1,711,922	2,204,879	28.80
EIVED CHADGES	17,767,466	18,331,158	13,147,133	17,849,204	13,459,540	(26.58)
MISCELL ANEOLIS CHARGES	211,141	445,500	195,166	445,500	424,000	-4.83
Mischellante on criminal	39.243.002	41,459,408	29,292,751	41,013,117	42,547,710	2.62
Subtotal	0000000	902 005 9	5.882.012	6,502,326	7,806,892	20.06
DEBT SERVICE	5,007,006	0,502,520	28.265.422	43,427,030	47,674,701	9.78
BOARD OF EDUCATION	1 543 074	459.057	0	459,057	1,037,327	125.97
CAPITAL IMPROVEMENTS Crond Total	89.471.782	91,847,821	63,440,185	91,401,530	99,066,630	7.86
Grand Lotar						



TOWN OF BLOOMFIELD Town Manager's Revised FY 2020-2021 BUDGET

Comparative Town Expenditure Summary FY 2021 Town Manager's Revised Comparative Budget vs. FY 2020 Adopted Budget

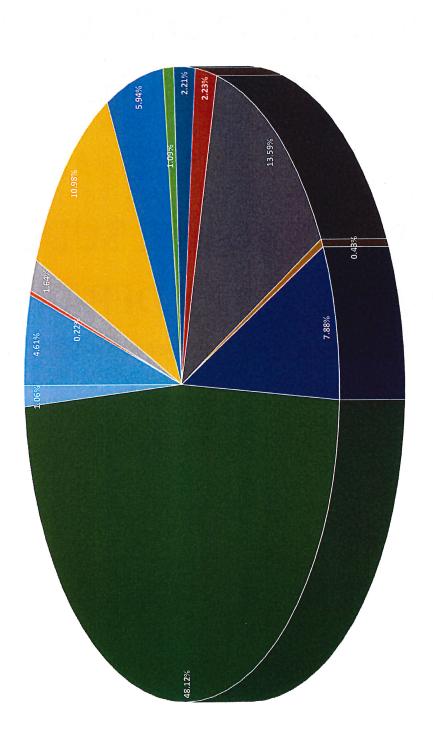
FY 2021 vs. FY 2020 Comparative Budget

100	% Variance	5.97%	31.39%	0.50%	2.07%	0.24%	11.72%	1.70%	2.80%	1.31%	-4.83%	2.62%	20.06%	9.78%	125.97%	7.86%
O van bar act	Variance	210,567	52,562	9/2/9	414,710	12,671	95,630	29,461	47,950	239,676	(21,500)	1,088,302	1,304,567	4,247,671	578,270	7,218,810
	¥.	89	S	ક્ક	89	\$9	∽	69	ક્ક	69	S	69	89	€9	9	89
	FY 2020	3,527,833	167,449	1,309,113	8,172,646	5,242,668	816,188	1,734,931	1,711,921	18,331,158	445,500	41,459,408	6,502,326	43,427,030	459,057	91,847,821
	₹ P	S	69	69	69	69	69	69	69	69	69	છ	49	S	69	€
	FY 2021 Town Manager Revised Comparative reallocating	3,738,400	220,011	1,315,689	8,587,356	5,255,339	911,818	1,764,393	1,759,871	18,570,834	424,000	42,547,710	7,806,892	47,674,701	1,037,327	99,066,629
	FY: Mana Con	S	ક્ર	69	69	ક્ર	89	89	69	69	89	69	s ₉	89	69	89
	FY 2021	(75,300)			(120,682)	393,319	(44,224)	(64,664)	(88,449)	1	ī	0	ı	1	1	0
	F. F.	8	69		69	69	69	69	69	S	69	69	S	69	69	S
	FY 2021	(756,839)	` 1	(306,925)	(2,171,934)	(1,026,859)	(128,279)	(363,898)	(356,559)	5,111,294		1	ı	•	ī	1
	م آ	S	8	ક્ક	89	69	69	S	69	69	69	જ	S	69	69	89
	FY 2021 Town Manager	8 4,570,539	220,011	1,622,614	10,879,972	5,888,879	1,084,321	2,192,955	2,204,879	13,459,540	424,000	42,547,710	7,806,892	47,674,701	1,037,327	99,066,630
	FY	8 8	€9	S	S	89	S	S	S	S	9 9	8	€9	69	69	89
		ADMINISTRATION	BOARDS & AGENCIES	PLANNING & DEVELOPMENT	DEBLIC SAFETY	PUBLIC WORKS	LEISURE SERVICES	LIBRARY SERVICES	HUMAN SERVICES	FIXED CHARGES	MISCELLANEOUS CHARGES	Subtotal	DEBT SERVICE	BOARD OF EDUCATION	CAPITAL IMPROVEMENTS	Grand Total

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which includes town-wide benefit costs in the Fixed Cost division and town-wide utility costs in

Public Works.

Town Manager REVISED FY 2020-2021 Budget Allocation of Resident's Tax Payment



- BOARDS & AGENCIES 0.22%
- PLANNING & DEVELOPMENT 1.64%
- PUBLIC SAFETY 10.98%
- LEISURE SERVICES 1.09% PUBLIC WORKS - 5.94%
- LIBRARY SERVICES 2.21%
 - HUMAN SERVICES 2.23%
 - FIXED CHARGES 13.59%
- MISCELLANEOUS CHARGES 0.43%
- DEBT SERVICE 7.88%
- BOARD OF EDUCATION 48.12%
- CAPITAL IMPROVEMENTS 1.06%

TOWN MANAGER REVISED FY 2021 BUDGET

EXPENDITURE BUDGET SUMMARIES BY DEPARTMENT

(incl. comparative budget when applicable)



% Variance -22.30% 17.20% 47.61% 27.14% 42.39% 40.60% 1.09% 28.38% 18.81% 47.36% 38.49% 0.00%	29.56%
\$ Variance (49,966) 6,218 185,457 125,750 38,310 139,861 109,322 635 139,202 130,036 139,997 77,883	1,042,705
FY 2021 Manager Recommended 174,145 42,362 575,010 525,424 179,491 469,781 378,576 58,978 629,728 821,227 435,597	4,570,539
FY 2020 Curr Yr Estimate 224,111 36,144 389,553 399,674 141,180 329,920 269,254 58,343 490,526 691,191 295,600 238,000	3,563,496
FY 2020 9 Month Exp. 183,706 13,625 296,739 292,999 102,006 225,000 187,730 32,697 323,050 444,487 211,892 198,989	2,523,024
FY 2020 Original Budget 224,111 36,144 389,553 399,674 141,181 329,920 269,254 58,343 490,526 691,191 295,600 202,337	3,527,834
Actual Expenditure 153,020 31,163 448,962 386,019 112,496 328,970 251,477 51,711 466,528 573,521 282,489 177,270 10,700	3,274,326
0110 GENERAL GOVERNMENT ADMIN 0111 TOWN COUNCIL 0120 TOWN MANAGER 0141 FINANCE/ADMINISTRATION 0142 FINANCE/ASSESSOR 0143 FINANCE/TAX COLLECTOR 0144 FINANCE/CENTRAL OFFICE 0145 HUMAN RESOURCES 0146 FINANCE/INFO. SYS. 0147 FINANCE/ACCOUNTING 0160 TOWN ATTORNEY 0170 TOWN TREASURER	ADMINISTRATION
	GENERAL GOVERNMENT ADMIN FY 2020 FY 202

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Administration Budget
FY 2021 Town Manager's Revised Comparative Budget
vs. FY 2020 Adopted Budget

FY 2021 vs. FY 2020 excluding benefit/utility costs

							51503	
		FY 2021			FY 2021 Town			
		Town	Took Will and T	Less FY	Manager's	FY 2020		
		Recommends	Denofit Cont	2021 Utility	Comparative excl.	Adopted		%
0110	GENERAL GOVERNMENT ADMIN	"Ta 1 17	Denemi Costs	Costs	Benefits/Utilities	Budget	\$ Variance	Variance
0111	TOWN COUNCIL,	1/4,145	•	1	174,145	224,111	(49,966)	-22.30%
0120	TOWN MANAGER	42,302	1 600	1	42,362	36,144	6,218	17.20%
0130	TOWN CLERK	575 434	(93,200)	(75,300)	406,510	389,553	16,957	4.35%
0141	FINANCE/ADMINISTRATION	170 401	(108,885)	1	416,539	399,674	16,865	4.22%
0142	FINANCE/ASSESSOR	179,491	(35,347)	1	144,144	141,180	2,964	2.10%
	FINANCE/TAX COLLECTOR	270 576	(92,865)	1	376,916	329,920	46,996	14.24%
	FINANCE/CENTRAL OFFICE	0/0,0/0	(89,769)	ì	289,307	269,254	20,053	7.45%
0145	HUMAN RESOURCES	076,00	1 6	•	58,978	58,343	635	1.09%
	FINANCE/INFO. SVS.	07,170	(113,730)	1	515,998	490,526	25,472	5.19%
,	FINANCE/ACCOUNTING	177,170	(97,434)	1	723,793	691,191	32,602	4.72%
	TOWN ATTORNEY	180,5397	(170,110)	1	309,488	295,600	13,888	4.70%
0170	TOWN TREASURER	777,007	1	1	280,220	202,337	77,883	38.49%
		•		ı	ľ	•	1	%00.0
ADMINIS'	ADMINISTRATION	4,570,539	(756,839)	(75,300)	3,738,400	3,527,833	210,567	5.97%

^{*} In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which excludes utility and benefit costs.



	FY 2019		FY 2020			FY 2021	
		FY 2020	EV 2020 9	FV 2020 Curr Vr	FY 2021 Manager		%
	Actual Expenditure	Original Budget	F r 2020 9 Month Exp.	Estimate	Recommended	\$ Variance	Variance
Cialiaca	1 248	4.704	4.114	4,704	4,704	•	%00.0
TOWN PLAN & ZONING	25.5	1 296	948	1,296	1,531	235	18.13%
ZONING BOARD OF APPEALS	100	1,000	822	1,000	2,253	1,253	125.30%
BOARD OF TAX REVIEW	1,848	1,000	770	100 221	148,714	48,493	48.39%
REGISTRAR OF VOTERS	118,678	177,001	71 940	38 475	36.184	(2,291)	-5.95%
ELECTIONS		38,475	2,049	00,475	5,330	1.077	25.32%
INLAND WETLANDS & WATER COURS		4,253	3,401	0546	2 891	321	12.49%
ECONOMIC DEVELOPMENT COMM	1,972	2,570	951,7	0/5,2	3 680	•	0.00%
COMMISSION ON AGING	2,469	3,680	1,026	3,000	3,000	1	0.00%
VOITTH ADULT COUNCIL	3,000	3,000	759	3,000	0,000		%000
A DATEODY COMM ON HANDICAPPED	1	250	698	250	007	•	0.000
SONI COMM ON THE STATE CON	1 250	1.500		1,500	1,500		0.0070
CONSERV, ENERGY & ENVIOUS	3	2 900	1.668	2,900	9,375	3,475	28.90%
BEAUTIFICATION COMMITTEE	760	200,60		200	200	•	%00.0
FAIR RENT COMMISSION	1	nnc ·		100	100	•	0.00%
ETHICS COMMISSION	1	100					
OT CACCAS CA	723 837	167,449	114,155	167,449	220,012	52,563	31.39%
BOARDS & COMMISSIONS	1 +00,001			•			

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Boards and Commissions Budget FY 2021 Town Manager's Revised Comparative Budget vs. FY 2020 Adopted Budget

FY 2021 vs. FY 2020 excluding benefit/utility costs

	1							
		FY 2021			FY 2021 Town			
		Town			Manager's	FY 2020		
		Manager	Less FY 2021	Less FY 2021	Comparative excl.	Adopted		%
		Recommend*	Benefit Costs	Utility Costs	Benefits/Utilities	Budget	\$ Variance	Variance
0210	TOWN PLAN & ZONING	4,704	1	'	4,704	4,704	1	0.00%
0220	ZONING BOARD OF APPEALS	1,531	•	ı	1,531	1,296	235	18.13%
0230	BOARD OF TAX REVIEW	2,253	1	1	2,253	1,000	1,253	125.30%
0240	REGISTRAR OF VOTERS	148,714	•	1	148,714	100,221	48,493	48.39%
0241	ELECTIONS	36,184	•	1	36,184	38,475	(2,291)	-5.95%
0250	INLAND WETLANDS & WATER COURS	5,330	1	•	5,330	4,253	1,077	25.32%
0560	ECONOMIC DEVELOPMENT COMM	2,891	•	•	2,891	2,570	321	12.49%
0275	COMMISSION ON AGING	3,680	•	1	3,680	3,680	•	0.00%
0281	YOUTH ADULT COUNCIL	3,000	•	•	3,000	3,000	1	%00.0
0290	ADVISORY COMM ON HANDICAPPED	250	•	•	250	250	•	%00.0
0294	CONSERV, ENERGY & ENVRMTN COM	1,500	•	1	1,500	1,500	1	%00.0
0295	BEAUTIFICATION COMMITTEE	9,375	•	1	9,375	5,900	3,475	28.90%
0296	FAIR RENT COMMISSION	200	•	1	200	200	•	0.00%
0297	ETHICS COMMISSION	100			100	100		
BOAR	BOARDS & COMMISSIONS	220,012	1	1	220,012	167,449	52,563	31.39%
				•		•		

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which excludes utility and benefit costs.



Variance Variance 133,563 30.75% 127,237 36.36% 115,201 32.84% (62,500) -35.92%	313,501 23.95%
FY 2021 Manager Recommended 567,972 477,135 466,007 111,500	1,622,614
FY 2020 Curr Yr Estimate 434,409 349,898 350,809 174,000	1,309,116
FY 2020 9 Month Exp. 306,491 262,635 236,697 72,000	877,823
FY 2020 Original Budget 434,409 349,898 350,806 174,000	1 309 113
Actual Expenditure 428,451 324,583 346,261 108,058	1 207 353
ENGINEERING BUILDING LAND USE & CODE ENFORCEMENT ECONOMIC DEVELOPMENT	DINGS REC ALLEGE O COMMENTS
	Actual Original FY 2020 FY 2020 Curr Yr Manager Expenditure Budget Month Exp. Estimate Recommended S Variance 428,451 434,409 306,491 434,409 567,972 133,563 324,583 349,898 262,635 349,898 477,135 127,237 324,583 349,898 262,635 350,809 466,007 115,201 VELOPMENT 108,058 174,000 72,000 174,000 (62,500)

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Planning & Development Budget FY 2021 Town Manager's Revised Comparative Budget vs. FY 2020 Adopted Budget

FY 2021 vs. FY 2021 excluding benefit/utility costs

		7000 AND			T 1000 1801			
		FY 2021			F x 2021 10wn			
		Town		Less FY	Manager's	FY 2020		
		Manager	Less FY 2021	2021 Utility	Comparative excl.	Adopted		%
		Recommend*	Benefit Costs	Costs	Benefits/Utilities	Budget	\$ Variance	Variance
02	ENGINEERING	567,972	(115,790)	-	452,182	434,409	17,773	4.09%
03	BUILDING	477,135	(866'06)		386,137	349,898	36,239	10.36%
04	LAND USE & CODE ENFORCEMENT	466,007	(100,137)	1	365,870	350,806	15,064	4.29%
90	ECONOMIC DEVELOPMENT	111,500		1	111,500	174,000	(62,500)	-35.92%
PLAN	PLANNING & DEVELOPMENT	1,622,614	(306,925)	ı	1,315,689	1,309,113	6,576	0.50%

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which excludes utility and benefit costs.



21	\$Variance Variance 264,321 38.84% 1,327,291 36.36% 544,760 33.39% 511,589 35.86% 43,365 6.20% 16,000 19.05%	2,707,326 33.13%
FY 2021	FY 2021 Manager Recommended S V 944,802 4,977,768 1,938,388 742,831 100,000	10,879,972
	FY 2020 Curr Yr Estimate 680,481 3,650,477 1,631,423 1,426,799 699,466 84,000	8,172,646
FY 2020	FY 2020 9 Month Exp. 482,796 2,470,691 1,099,969 934,808 644,752	5,633,015
	FY 2020 Original Budget 680,481 3,650,477 1,631,423 1,426,799 699,466 84,000	8,172,646
FY 2019	Actual Expenditure 642,352 3,566,416 1,377,548 1,317,189 732,563 69,905	7,705,973
	01 ADMINISTRATION 06 POLICE PATROL 07 POLICE SUPPORT SERVICES 08 POLICE PROFESSIONAL SERVICES 09 EMERGENCY MEDICAL SERVICES 11 POLICE VEHICLES	PIBLICSAFETY

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Public Safety Budget FY 2021 Town Manager's Revised Comparative Budget vs. FY 2020 Adopted Budget FY 2021 vs. FY 2020 excluding benefit/utility

		FY 2021 Town Manager Recommend*	Less FY 2021 Renefit Costs	Less FY 2021 Utility	FY 2021 Town Manager's Comparative excl. Renefits(I'ltilities	FY 2020 Adopted Budget	S. Variance	% Variance
01	ADMINISTRATION	944,802	(129,967)	(100,471)	714,364	680,481	33,883	4.98%
90	POLICE PATROL	4,977,768	(1,114,326)	` '	3,863,442	3,650,477	212,965	5.83%
07	POLICE SUPPORT SERVICES	2,176,183	(494,116)	1	1,682,067	1,631,423	50,644	3.10%
80	POLICE PROFESSIONAL SERVICES	1,938,388	(425,363)	1	1,513,025	1,426,799	86,226	6.04%
60	EMERGENCY MEDICAL SERVICES	742,831	(8,162)	(20,211)	714,458	699,466	14,992	2.14%
11	POLICE VEHICLES	100,000	1	1	100,000	84,000	16,000	19.05%
PUBLI	PUBLIC SAFETY	10,879,972	(2,171,934)	(120,682)	8,587,356	8,172,646	414,710	5.07%

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which excludes utility and benefit costs.



		FY 2019		FY 2020			FY 2021	
			FY 2020			FY 2021		
		Actual	Original	FY 2020 9	FY 2020 Curr Yr	Manager		%
		Expenditure	Budget	Month Exp.	Estimate	Recommended	S Variance	Variance
01	ADMINISTRATION	307,864	289,385	200,506	264,385	350,721	61,336	21.20%
14	PW FIELD OPERATION	1,963,386	2,067,253	1,433,204	2,067,253	2,706,702	639,449	30.93%
15	PW FLEET OPERATIONS	851,067	1,003,710	777,578	1,000,612	1,172,961	169,251	16.86%
13	PW FACILITIES ADMIN	901,693	986,434	653,802	986,794	1,200,155	213,721	21.67%
32	FACILITIES-TOWN HALL	158,346	164,051	90,074	164,051	67,253	(96,798)	-59.00%
33	FACILITIES-POLICE	154,779	172,851	107,177	172,851	60,154	(112,697)	-65.20%
34	FACILITIES-PUBLIC WORKS HQ	83,916	127,666	107,052	155,404	114,087	(13,579)	-10.64%
36	FACILITIES-LASALETTE/OLIVER FI	602	1,195	439	1,195	1,500	305	25.52%
37	FACILITIES-DAVIS PROPERTY	459	200	169	200	777	777	55.40%
40	FACILITIES-COMMUNITY CENTER	138,879	191,854	103,455	191,854	70,056	(121,798)	-63.48%
41	FACILITIES-AMBULANCE/ENGINEERI	45,771	53,079	18,131	53,079	29,562	(23,517)	-44.31%
42	FACILITIES-PROSSER LIBRARY	82,983	102,062	70,181	102,062	47,772	(54,290)	-53.19%
43	FACILITIES-WINTONBURY LIBRARY	32,435	38,413	17,015	38,413	14,872	(23,541)	-61.28%
79	FACILITIES-TOWN GREEN	2,600	12,841	10,549	12,841	15,001	2,160	16.82%
80	FACILITIES-FILLEY PARK	10,916	19,145	7,954	19,145	19,317	172	0.90%
81	FACILITIES-MARY HILL PARK	7,955	7,256	5,063	7,256	9,207	1,951	26.89%
82	FACILITIES-COTTAGE/BLUE HILLS	4,974	4,973	4,232	4,973	5,783	810	16.29%
83	FACILITIES-RAIL TRAIL	1	•		•	3,000	3,000	0.00%
PUBLI	PUBLIC WORKS	4,753,625	5,242,668	3,606,582	5,242,668	5,888,880	646,212	12.33%

^{*} In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Public Works Budget FY 2021 Town Manager's Revised Comparative Budget vs. FY 2020 Adopted Budget FY 2021 vs. FY 2020 excluding benefit & adding utility costs

							atility costs	Siso
		FY 2021			FV 2021 Town			
		Town		Add Back	Manager's	FY 2020		
		Manager	Less FY 2021	FY 2021	Comparative excl.	Adopted		%
		Recommend*	Benefit Costs	Utility Costs	Benefits/Utilities	Budget	\$ Variance	Variance
01	ADMINISTRATION	350,721	(50,449)		300,272	289,385	10.887	3.76%
14	PW FIELD OPERATION	2,706,702	(562,349)	ı	2,144,353	2,067,253	77,100	3.73%
15	PW FLEET OPERATIONS	1,172,961	(186,944)	1	986,017	1,003,710	(17,693)	-1.76%
13	PW FACILITIES ADMIN	1,200,155	(227,117)	ı	973,038	986,434	(13,396)	-1.36%
32	FACILITIES-TOWN HALL	67,253		75,300	142,553	164,051	(21.498)	-13.10%
33	FACILITIES-POLICE	60,154	•	100,471	160,625	172,851	(12,226)	-7.07%
34	FACILITIES-PUBLIC WORKS HQ	114,087	1		114,087	127,666	(13,579)	-10.64%
36	FACILITIES-LASALETTE/OLIVER FI	1,500	•		1.500	1,195	305	25.52%
37	FACILITIES-DAVIS PROPERTY	777	1		777	200	277	55.40%
40	FACILITIES-COMMUNITY CENTER	70,056	•	132,672	202,728	191.854	10.874	5.67%
41	FACILITIES-AMBULANCE/ENGINEERI	29,562	•	20,211	49,773	53,079	(3,306)	-6.23%
42	FACILITIES-PROSSER LIBRARY	47,772	•	43,973	91,745	102,062	(10.317)	-10.11%
43	FACILITIES-WINTONBURY LIBRARY	14,872	•	20,691	35,563	38,413	(2,850)	-7.42%
62	FACILITIES-TOWN GREEN	15,001	•		15,001	12,841	2,160	16.82%
80	FACILITIES-FILLEY PARK	19,317	•		19,317	19,145	172	0.90%
81	FACILITIES-MARY HILL PARK	9,207	•	-	9,207	7.256	1.951	26.89%
82	FACILITIES-COTTAGE/BLUE HILLS	5,783	•		5,783	4.973	810	16.29%
83	FACILITIES-RAIL TRAIL	3.000	ı		3,000		3 000	/0000
					2,000	'	3,000	0.00.0
PUBLI	PUBLIC WORKS	5.888.880	(1,026,859)	303 318	5 255 330	837 (7) 5	127 61	0 340/
		postopoto	(10060-061)	חוריניייי	CCC,CC7,C	3,242,000	1/0,21	0.74%

^{*} In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which excludes benefit costs and includes town-wide utility costs.



Town Manager's Revised FY 2020-2021 Budget

		FY 2019		FY 2020			FY 2021	
01 A 21 I 22 I 22 I 23 I 24 I	ADMINISTRATION LEISURE SERVICE-SUMMER LEISURE SERVICE-SCHOOL LEISURE SERVICE-POOL LEISURE SERVICE-PARKS	Actual Expenditure 461,527 101,019 82,523 156,068	FY 2020 Original Budget 428,588 101,222 86,511 175,867 24,000	FY 2020 9 Month Exp. 299,039 67,945 79,658 115,282 13,057	FY 2020 Curr Yr Estimate 428,588 101,222 86,511 175,867 24,000	FY 2021 Manager Recommended 644,760 112,876 95,143 174,893 56,650	\$ Variance 216,172 11,654 8,632 (974) 32,650	% Variance 50.44% 11.51% 9.98% -0.55% 136.04%
LEISURE	LEISURE SERVICES	810,828	816,188	574,982	816,188	1,084,322	268,134	32.85%

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Leisure Services Budget FY 2021 Town Manager's Revised Comparative Budget vs. FY 2020 Adopted Budget FY 2021 vs. FY 2020 excluding benefit/utility

		FY 2021 Town Manager Recommend*	Less FY 2021 Benefit Costs	Less FY 2021 Utility Costs	FY 2021 Town Manager's Comparative excl. Benefits/Utilities	FY 2020 Adopted Budget	\$ Variance	% Variance
01	ADMINISTRATION	644,760	(128,279)	(44,224)	472,257	428,588	43,669	10.19%
21	LEISURE SERVICE-SUMMER	112,876		1	112,876	101,222	11,654	11.51%
22	LEISURE SERVICE-SCHOOL YEAR	95,143		•	95,143	86,511	8,632	%86.6
23	LEISURE SERVICE-POOL	174,893	•	•	174,893	175,867	(974)	-0.55%
24	LEISURE SERVICE- PARKS	26,650	•	1	56,650	24,000	32,650	136.04%
LEISU	LEISURE SERVICES	1,084,322	(128,279)	(44,224)	911,819	816,188	95,631	11.72%

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which excludes utility and benefit costs.



	FY 2019		FY 2020			FY 2021	
		FY 2020			FY 2021		1
	Actual	Original	FY 2020 9	FY 2020 Curr Yr	Manager		%
	Expenditure	Budget	Month Exp.	Estimate	Recommended	\$ Variance	Variance
01 ADMINISTRATION	1.416.419	1,401,252	1,000,054	1,401,252	1,837,866	436,614	31.16%
25 LIRRARV-WINTONBIJRY	88,451	121,850	73,047	121,850	147,179	25,329	20.79%
-	113,997	100,920	85,834	100,920	62,000	(3,920)	-3.88%
_	70,021	71,210	90,695	71,210	71,210		%000
· -	22,765	25,000	20,086	25,000	25,000	•	%000
	13,138	14,700	13,868	14,700	14,700	1	%00.0
LIBRARY SERVICES	1,724,791	1,734,932	1,253,585	1,734,932	2,192,955	458,023	26.40%

^{*} In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Library Services Budget FY 2021 Town Manager's Revised Comparative Budget vs. FY 2020 Adopted Budget

FY 2021 vs. FY 2020 excluding benefit/utility costs

		FY 2021 Town Manager	Less FY 2021	Less FY 2021 Utility	FY 2021 Town Manager's Comparative excl.	FY 2020 Adopted		% %
01	ADMINISTRATION	1,837,866	(363,898)	(43,973)	1,429,995	1,401,252	28,743	2.05%
25	LIBRARY-WINTONBURY	147,179	` 1	(20,691)	126,488	121,850	4,638	3.81%
56	LIBRARY-ADULT BORROWING	97,000	•	1	92,000	100,920	(3,920)	-3.88%
27	LIBRARY-TECHNICAL SERVICES	71,210	1		71,210	71,210	ī	0.00%
28	LIBRARY-CHILDREN READING	25,000	,	1	25,000	25,000	•	0.00%
29	LIBRARY-PRESCHOOL SERVICE	14,700	1	ı	14,700	14,700	ı	0.00%
LIBRA	LIBRARY SERVICES	2,192,955	(363,898)	(64,664)	1,764,393	1,734,931	29,461	1.70%

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which excludes utility and benefit costs.



		FY 2019		FY 2020			FY 2021	
0711 0721 0751	HEALTH SOCIAL SERVICES SENIOR SERVICES	Actual Expenditure 225,823 631,906 765,941	FY 2020 Original Budget 259,227 670,638	FY 2020 9 Month Exp. 259,227 425,672 275,419	FY 2020 Curr Yr Estimate 259,227 670,638	FY 2021 Manager Recommended 274,003 892,263 1,038,613	\$ Variance 14,776 221,625 256,556	% Variance 5.70% 33.05% 32.81%
HUMAI	HUMAN SERVICES	1,623,670	1,711,922	960,318	1,711,922	2,204,879	492,957	28.80%

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Human Services Budget FY 2021 Town Manager's Revised Comparative Budget vs. FY 2020 Adopted Budget FY 2021 vs. FY 2020 excluding benefit/utility costs

0711 0721 0751	HEALTH SOCIAL SERVICES SENIOR SERVICES	FY 2021 Town Manager Recommend* 274,003 892,263 1,038,613	Less FY 2021 Benefit Costs - (170,589) (185,970)	Less FY 2021 Utility Costs - (44,224)	FY 2021 Town Manager's Comparative excl. Benefits/Utilities 274,003 677,450 808,418	FY 2020 Adopted Budget 259,227 670,638 782,057	\$ Variance 14,776 6,812 26,362	% Variance 5.70% 1.02% 3.37%
HUMA	HUMAN SERVICES	2,204,879	(356,559)	(88,449)	1,759,871	1,711,921	47,950	2.80%

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which excludes utility and benefit costs.



FY 2021	FY 2021 FY 2020 Curr Yr Estimate 1,153,755 1,194,344 3,628,936 8,680 5,721,666 4,858,306 22,000 22,000 75,500 660,145 1,720,396 FY 2021 Manager S Variance Variance Variance 1,194,344 50,089 4,38% 1,194,344 50,089 1,343,562 1,394,344) 22,00% 22,000 1,30,000 1,310,145) 1,720,396 1,812,356 1,1720,396	17.849.204 13.459.540 (4,871,619) -26.58%
FY 2020	FY 2020 9 Month Exp. 1,123,762 2,740,039 8,500 3,851,341 3,720,283 6,369 22,019 250,744 1,424,076	13.147.133
	FY 2020 Original Budget 1,144,255 3,628,936 8,500 6,168,621 4,858,306 22,000 120,000 660,145 1,720,396	18 331 159
FY 2019	Actual Expenditure 1,109,649 3,373,862 7,564 6,394,409 4,944,009 2,5488 63,807 188,409 1,660,270	17 767 467
	52 INSURANCE & BONDS 53 METROPOLITAN DISTRICT 54 PROBATE COURT 55 EMPLOYEE BENEFITS 56 RETIREMENT/SOCIAL SECURITY 57 UNEMPLOYMENT COMPENSATION 58 INSURANCE RETENTION 59 RESERVE FOR ACCRUALS 60 REFUSE COLLECTION	OUT OF STREET

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.



Comparative Fixed Cost Budget
FY 2021 Town Manager's Revised Comparative Budget
vs. FY 2020 Adopted Budget

FY 2021 vs. FY 2020 with

Variance 12.48% -25.00% -3.40% 2.12% 46.98% 1.49% 4.69% 0.00% 5.35% benefit adjustments (30,000)452,902 (209,898) (310,145)17,043 180227,632 \$ Variance 22,000 120,000 660,145 1,144,255 3,628,936 8,500 6,168,621 4,858,306 ,720,396 Budget Adopted Comparative excl. 4,081,838 8,680 22,000 90,000 350,000 Benefits/Utilities 1,161,298 5,958,723 5,085,938 ,812,356 FY 2021 Town Manager's Benefit Costs 3,522,363 1,621,976 Add Back FY 2021 (33,045)Benefit Costs Less FY 2021 4,081,838 22,000 90,000 350,000 Recommend* 1,194,344 8,680 2,436,360 3,463,962 1,812,356 Manager FY 2021 Town UNEMPLOYMENT COMPENSATION RETIREMENT/SOCIAL SECURITY METROPOLITAN DISTRICT RESERVE FOR ACCRUALS INSURANCE RETENTION EMPLOYEE BENEFITS REFUSE COLLECTION INSURANCE & BONDS PROBATE COURT

* In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets. This page was included to allow the reader a comparative review to FY 2020's Adopted Budget which includes town-wide benefit costs in this division

1.31%

239,675

18,331,158

18,570,834

5,144,339

(33,045)

13,459,540

FIXED COSTS

52 53 54 55 55 56 57 57 60



	% Variance 0.00% 0.00% 17.07% 0.00% -25.00%	-4.83%
FY 2021	\$ Variance 3,500 - (25,000)	(21,500)
	FY 2021 Manager Recommended 50,000 250,000 24,000 25,000 75,000	424,000
	FY 2020 Curr Yr Estimate 50,000 250,000 20,500 100,000	445,500
FY 2020	FY 2020 9 Month Exp. 38,677 142,197 13,660 632	195,166
	FY 2020 Original Budget 50,000 250,000 20,500 25,000 100,000	445,500
FY 2019	Actual Expenditure 48,485 116,752 20,905 25,000 100,000	311,142
	MISCELLANEOUS TOWN MANAGER CONTINGENCY WEEKEND CELEBRATION SCHOOL READINESS STEM PROGRAM	ADMINISTRATION
	62 64 65 66 67	ADM

^{*} In FY 2021 Town Manager's Recommended Budget, utility and benefit costs (incl. insurance, OPEB, retirement, and life & disability insurance) were included in departmental budgets.

2.62%
1,088,302
42,547,713
41,013,121
28,885,783
41,459,411
39,343,009
SUBTOTAL



		FY 2019		FY 2020			FY 2021	
			FY 2020			FY 2021		
		Actual	Original	FY 2020 9	FY 2020 Curr Yr	Manager		%
		Expenditure	Budget	Month Exp.	Estimate	Recommended	\$ Variance	Variance
51	DEBT RETIREMENT	5,687,779	6,502,326	5,882,012	6,502,326	7,806,892	1,304,566	20.06%
DEBT	DEBT RETIREMENT	5,687,779	6,502,326	5,882,012	6,502,326	7,806,892	1,304,566	20.06%



	FY 2019		FY 2020			FY 2021	
		FY 2020			FY 2021		
	Actual	Original	FY 2020 9	FY 2020 Curr Yr	Manager		%
	Expenditure	Budget	Month Exp.	Estimate	Recommended	\$ Variance	Variance
1200 BOARD OF EDUCATION	42,997,928	43,427,030	28,265,422	43,427,030	47,674,701	4,247,671	%82.6
BOARD OF EDUCATION	42,997,928	43,427,030	28,265,422	43,427,030	47,674,701	4,247,671	9.78%



	% sance Variance	578,270 125.97%	578,270 125.97%
FY 2021	FY 2021 Manager Recommended \$ Variance	1,037,327 57	1,037,327 57
		459,057	459,057
	FY 2020 Curr Yr Estimate	45	
FY 2020	FY 2020 9 Month Exp.	•	·
	FY 2020 Original Budget	459,057	459,057
FY 2019	Actual Expenditure	1,443,074	1,443,074
		OPERATING TRANSFERS OUT	OPERATING TRANSFERS OUT
		7180	OPERA

7.86%	
7,218,809	
99,066,633	
91,401,534	
63,033,217	
91,847,824	
89,471,790	
GRAND TOTAL	

REVISED ~ 2020-2021 CAPITAL IMPROVEMENT BUDGET

		Town Manager Proposed									
PROJECT	Ge	eneral Fund	L	OCIP	Cap Grant		Other		,	TOTAL	
D 1 (Fagallely D 1 T . 1 c Di										•	
Replacement of F-250 Utility Body Truck & Plow Replacement of half of BOE Roof				•		•			1		
						•			1		
Asbetos Floor Tile Removal (North Side BOE Building)									1		
Replacement of Pavement and Sidewalks at WECMS								-	1		
Replacement of Promethean Boards at WECMS									1	•	
Filley Park Restoration		25 222							1	27.22	
Wadhams Road Outlet Stabilzation	_	25,000								25,00	
*Juniper Lane Underdrain	_	16,327				14,491				30,818	
Bridge/Culvert Rehabilitation	_	•				50,000				50,00	
Land Use Data Digital Conversion	_	•									
Brentwood Drive Flood Relief Outlet	_					80,000			-	80,00	
Crestview Dr. Sidewalk: Park Ave to High School	_					100,000				100,00	
Townwide Property Revaluation 2024											
Water Splashpad		125,000								125,00	
HS Athletic Field Replacement		•								-	
Park School Complex Field Irrigation Project		•									
Athletic Field & Park Improvement Study/Plan		•								•	
Wintonbury Hills Gold Course		-									
LaSalette Park Open Space Park Development		-									
194 Terry Plains Demo (property next to WHGC)		-								-	
*BPD Facility Needs Assessment										-	
BPD Admin Fleet Vehicles		36,000								36,00	
DPW Heavy Equipment/Fleet Replacement		275,000								275,00	
Roadway Improvements				125,200	1	,381,856				1,507,05	
Sidewalk Repair/Replacement						50,000				50,00	
*Urban Forestry - Assessment (3 phase)											
Guiderail Replacement						25,000				25,00	
Town Hall Mechancial Room Floor		350,000								350,00	
Town Hall Chiller Replacement		210,000								210,00	
Prosser Chiller Replacement										•	
Seal Various Municipal Lots											
Senior Center Mini-bus grant match											
Total Proposed Capital Projects FY 2021	\$	1,037,327	\$	125,200	\$ 1	,701,347	\$	-	\$	2,863,87	

^{*} Projects highlighed in green are proposed to be funded in FY 2020